

**COPY**

House District 39th

Senate District 20th

**THE TWENTY-SEVENTH LEGISLATURE  
APPLICATION FOR GRANTS & SUBSIDIES  
CHAPTER 42F, HAWAII REVISED STATUTES**

Log No: \_\_\_\_\_

For Legislature's Use Only

Type of Grant or Subsidy Request:

GRANT REQUEST – OPERATING

GRANT REQUEST – CAPITAL

SUBSIDY REQUEST

"Grant" means an award of state funds by the legislature, by an appropriation to a specified recipient, to support the activities of the recipient and permit the community to benefit from those activities.

"Subsidy" means an award of state funds by the legislature, by an appropriation to a recipient specified in the appropriation, to reduce the costs incurred by the organization or individual in providing a service available to some or all members of the public.

"Recipient" means any organization or person receiving a grant or subsidy.

STATE DEPARTMENT OR AGENCY RELATED TO THIS REQUEST (LEAVE BLANK IF UNKNOWN): \_\_\_\_\_

STATE PROGRAM I.D. NO. (LEAVE BLANK IF UNKNOWN): \_\_\_\_\_

**1. APPLICANT INFORMATION:**

Legal Name of Requesting Organization or Individual:  
Sutter Health Pacific

Dba: Kāhi Mōhala

Street Address: 91-2301 Old Fort Weaver Road, Ewa Beach, HI 96706

Mailing Address: same

**2. CONTACT PERSON FOR MATTERS INVOLVING THIS APPLICATION:**

Name Leonard Ličina

Title Chief Executive Officer

Phone # 677-2503

Fax # 677-2570

e-mail licinal@kahi.org

**3. TYPE OF BUSINESS ENTITY:**

- NON PROFIT CORPORATION
- FOR PROFIT CORPORATION
- LIMITED LIABILITY COMPANY
- SOLE PROPRIETORSHIP/INDIVIDUAL

**6. DESCRIPTIVE TITLE OF APPLICANT'S REQUEST:**

Mokihana Adult Unit Renovations

4. FEDERAL TAX ID #: [REDACTED]

5. STATE TAX ID #: [REDACTED]

**7. AMOUNT OF STATE FUNDS REQUESTED:**

FISCAL YEAR 2014: \$ 150,000

**8. STATUS OF SERVICE DESCRIBED IN THIS REQUEST:**

- NEW SERVICE (PRESENTLY DOES NOT EXIST)
- EXISTING SERVICE (PRESENTLY IN OPERATION)

SPECIFY THE AMOUNT BY SOURCES OF FUNDS AVAILABLE AT THE TIME OF THIS REQUEST:

STATE \$0 \_\_\_\_\_

FEDERAL \$0 \_\_\_\_\_

COUNTY \$0 \_\_\_\_\_

PRIVATE/OTHER \$7,000

TYPE NAME & TITLE OF AUTHORIZED REPRESENTATIVE:

[REDACTED SIGNATURE]

Leonard Ličina, Chief Executive Officer

1-31-13

AUTHORIZED SIGNATURE

NAME & TITLE

DATE SIGNED

## Application for Grants and Subsidies

*If any item is not applicable to the request, the applicant should enter “not applicable”.*

### I. **Background and Summary**

This section shall clearly and concisely summarize and highlight the contents of the request in such a way as to provide the State Legislature with a broad understanding of the request. Include the following:

#### 1. **A brief description of the applicant's background;**

Established in 1983, Kāhi Mōhala’s campus-style 88-bed licensed facility remains Hawai‘i’s only free-standing, **not-for-profit** psychiatric hospital. Located in a park-like 14.5 acre setting in Ewa Beach, the buildings and grounds offer a complete therapeutic environment with an emphasis on patient safety and security. Kāhi Mōhala’s mission is dedicated to caring for people in need by providing innovative, quality and effective behavioral health services. The hospital annually serves between 1,200 and 1,500 child, adolescent and adult patients. Approaching its 30<sup>th</sup> anniversary year, Kāhi Mōhala remains committed to restoring hope and changing lives for thousands of residents of Hawai‘i and referrals from around the Pacific Rim. The heart of Kāhi Mōhala’s philosophy of care is to improve the overall quality of life for our patients.

Kāhi Mōhala provides therapeutic inpatient programs for patients who are in need of acute care, as well as for those who require case management for a longer period of time. Comprehensive treatment programs incorporate cognitive-behavioral techniques such as individual, group and family-centered approaches to therapy. Hospital services include inpatient acute care and residential treatment for depression, eating disorders, anxiety, suicide prevention, conduct disorders, post traumatic stress disorder, psychotic disorders, attention deficit hyperactivity disorder, and co-occurring substance abuse issues.

Outpatient services include Partial Hospitalization Programs (PHP) for adults and adolescents, which provide an alternative to hospitalization or residential treatment for patients needing a structured, intensive, outpatient therapeutic small-group setting with both clinical and psychiatric support.

#### 2. **The goals and objectives related to the request;**

Kāhi Mōhala Behavioral Health seeks the Legislature's support to improve our hospital’s vital service delivery to adult inpatients with a one-year Grant-in-Aid Request for \$150,000.

This critical support will provide Kāhi Mōhala with the resources to improve the environment for treatment and healing in the *Mokihana* 32-bed residential unit for acute adult male and female inpatients.

Kāhi Mōhala cannot generate enough capital based on our revenues from patient care including a growing number of indigent patients, for all of the capital improvements our aging facility requires for continued quality service delivery. The hospital's combined operating loss during the five-year period 2007-2011 was \$4.9 million. Therefore we must seek assistance so that the hospital can complete necessary, and in some cases, long overdue renovations to provide quality behavioral health services to those who need them most.

The project goal is to renovate eight (8) patient bathrooms serving 16 adults in the *Mokihana* A portion of the unit. The project will replace the original showers, sinks, vanities, toilets and flooring. New anti-ligature doors, door handles, hinges, door pulls, latches and locks, lighting fixtures, fire sprinkler heads and fittings will be installed throughout the unit. (Anti-ligature products are used to prevent people from causing self-harm by attaching a tie of any kind to doors, knobs, locks or fixtures.)

**3. State the public purpose and need to be served;**

Kāhi Mōhala plays a critical role in the statewide safety net by caring for patients when they become so dangerous to themselves and threatening to others that acute care is required. Kāhi Mōhala provides effective behavioral health care to stabilize patients and graduate them to transitional programs that support mainstream independent living in the community.

*In the process, Kāhi Mōhala's health care services and programs save taxpayers hundreds of thousands of dollars in lessening the need for chronic institutionalization.*

The state's mental health delivery system is under intense pressure from every side. As a current example, care for patients with PTSD issues far exceeds the state's capacity to deliver services, so patients must be sent to the mainland for treatment. As Governor Abercrombie stated in the 12/1/12 Honolulu-Star Advertiser, "As elements of the Affordable Care Act come online, we must continue to invest in our health care infrastructure to ensure that facilities are ready to provide access to quality health care for all the people of Hawai'i."

The Hawai'i State Hospital census rose so dramatically in the summer of 2012 that the State Department of Health restored some mental health services that were cut in 2009, with more expansions possible. Kāhi Mōhala currently provides the State Department of Health Adult Mental Health Division (AMHD) with 40 adult forensic patient beds, to help alleviate overcrowded conditions at the State Hospital.

On 11/4/12, the Honolulu-Star Advertiser reported on the increasingly overburdened emergency rooms at our community hospitals. It cited the Honolulu Police Department's call center statistics of 3,500 emergency calls involving people in a mental health crisis.

Kāhi Mōhala has a proud history of working with the State Department of Health (DOH) to ensure that the State has the capacity to serve its most seriously mentally ill patients. Kāhi Mōhala has been instrumental in providing alternative placement in a safe facility with effective and innovative behavioral health care programming. Kāhi Mōhala also collaborates with the Child and Adolescent Mental Health Division (CAMHD) programs to provide cost efficient services for acute, residential, and partial hospitalization patients.

If it were not Kāhi Mōhala's presence in West O'ahu, children, adolescents and adults with serious mental health emergencies and challenges would not receive the specialized health care they need in their own community, or could go without care entirely. At Kāhi Mōhala, we believe this *not-for-profit* approach to health care best serves our clients and allows us to be more responsive to health care needs in our community.

Kāhi Mōhala's campus consists of five buildings and one modular unit for a total of 64,000 square feet in a landscaped setting. The buildings and grounds have been in continuous use for nearly 30 years, 24 hours a day, 7 days a week. The environmental standard of the physical plant greatly enhances our ability to deliver quality health care services for our patients. Well-maintained treatment facilities, which comply with state and national hospital accreditation standards, are essential for the hospital to reach our program service goals to offer greater accessibility to enhanced behavioral health care services for those in need of services.

Statistically, nearly 1 in 10 adults in the United States experiences some type of mental illness. The impact of mental health disorders on our community is significant. For example, major depression is equivalent to the burden of blindness or paraplegia and ranks second only to ischemic heart disease in the magnitude of disease burden. Suicides are the leading cause of all injury deaths in Hawai'i, with an average of 120 a year from 2003 to 2007. Of these, 75% had a history of mental illness. Many of the patients we treat at Kāhi Mōhala are battling both mental health issues and substance abuse. Patients with psychiatric problems often turn to drugs and alcohol. Alcohol and drug abuse can also lead to depression, anxiety, more severe mental conditions. Of those with severe mental illness, 21% abuse drugs or alcohol vs. 7% in the general population.

While national statistics estimate that 20% of the population 18 or younger suffers from mental health issues, there is higher prevalence in Hawai'i due to methamphetamine co-morbidity. Alcohol and drug abuse is a leading cause of teen death or injury related to car accidents, suicides and other forms of violence. The most recent State Department of Health survey confirms that, compared with students nationally, Hawai'i's youth are at greater risk for suicide. Suicide planning and attempts among school-aged children are the second highest in the nation, with 12% of public high school students reporting at least one suicide attempt.

***The impact of mental health disorders on the community and the workforce is significant:***

- ◆ The burden of mental illness on our society is second only to cardiovascular conditions in terms of Disability Adjusted Life Years. (DALYs are calculated the years of life lost to premature death and years lived with a disability).
- ◆ Clinical depression is equivalent to the burden of blindness or paraplegia. It is also one of America's most costly illnesses. Left untreated, depression is as costly as heart disease to the U.S. economy.
- ◆ Psychosis is equivalent to the burden of quadriplegia.
- ◆ In 2007, 12 million emergency department (ED) visits involved a diagnosis related to a mental health and/or substance abuse condition, accounting for one in eight of all ED visits in the U.S., and these visits were more likely to result in hospital admission. Mood disorder was the most common reason for an emergency visit (42.7%), followed by anxiety disorders (26.1%).
- ◆ The combined indirect and direct costs of mental illness, including costs of lost productivity, lost earnings due to illness and social costs are estimated to total at least \$113 billion annually.

Our therapeutic staff is painstaking in their efforts to support our patient population in taking responsibility for behavioral health issues that require active management on their part instead of full dependence on others. Treatment at Kāhi Mōhala is predicated on the concept of “recovery” from mental illness. By teaching our patients skills to become adept in examining how their personal choices affect their quality of life, and in learning to minimize the effects of self-defeating behaviors such as substance abuse, hospital patients learn to improve the quality of their own lives.

**Community Benefits**

Kāhi Mōhala provides community benefit services for poor and underserved patients including health care services for persons who cannot afford health care because of inadequate resources and who are uninsured or underinsured. The cost of caring for the needy comes from the hospital’s operating budget, because it bears the unpaid costs of the gaps in reimbursement of public health care programs by treating Medicaid, QUEST, QeXA, and Medicare beneficiaries.

These beneficiaries include indigent and homeless patients who are typically referred to the hospital from emergency rooms around O’ahu, rather than through physician referrals. Collaborations with referral sources are vital to our ability to serve this population.

At Kāhi Mōhala, treatment programs are responsive to compelling needs in the community and our door is always open to everyone, regardless of race, religion or socio-economic status.

Benefits for the broader community include unpaid costs of providing the following direct and indirect health care services: treating the elderly, health screenings and other health-related services, training health professionals, educating the community with various seminars and classes, the cost of performing medical research and the costs associated with providing free clinics and community services. Also included are contributions Kāhi Mōhala makes to community agencies by providing meeting space and support for charitable activities.

Kāhi Mōhala strives to provide behavioral health services in response to community needs. For example, the hospital recently introduced a new adult outpatient service. This partial hospitalization program provides an alternative to hospitalization or residential treatment for adults needing a structured, intensive, outpatient therapeutic small-group setting with both clinical and psychiatric support. Patient empowerment and a positive behavioral management approach are guiding principles.

Kāhi Mōhala accepts patients from Hawai‘i State Hospital where the number of patients continues to overwhelm mental health bed availability in the community, creating a backlog of patients who cannot access the appropriate hospital-based services and often wind up homeless or languishing in correctional institutions. Where concern over providing adequate levels of support for those who leave the State Hospital is an issue, Kāhi Mōhala is uniquely suited to match appropriate services with the patient in a therapeutic care setting.

### **Quantifiable Community Benefits**

As an affiliate of the Sutter Health system, Kāhi Mōhala is connected to one of the nation’s leading not-for-profit systems of community-based health care networks. We are dedicated to the not-for-profit model of health care and believe it represents the best approach for assisting the people we serve. We believe in partnerships within the local community, unlike investor-owned, health systems that have a financial disincentive to avoid caring for uninsured and underinsured clients, and hard-to-serve populations including “undesirable” geographic areas.

We share our expertise and resources to advance the quality of care. Our local volunteer board members are actively involved in the community to help provide us with the best guidance to meet changing needs of the communities we serve. In 2012, Kāhi Mōhala provided \$637,000 in total quantifiable community benefits for the poor, underserved, including homeless patients, and to the broader community.

The five-year Total Quantifiable Community Benefits provided by Kāhi Mōhala (in thousands) are as follows:

FY 08 \$756K  
FY 09 \$717K

FY10 \$514K

FY11 \$503K

FY12 \$637K

\* FY12 is an estimate; final calculation will be available at the end of February.

**Five year Total \$3.127M (average \$625K annually)**

**4. Describe the target population to be served;**

Kāhi Mōhala provides an essential mental health safety net service for residents throughout the state of Hawai‘i. Kāhi Mōhala restores hope to patients and their families. Our psychiatrists and clinical staff guide the recovery of patients and help their loved ones through some of the most difficult experiences they will ever face — surviving and thriving after a life-threatening mental health crisis. These illnesses can intrude deeply into the lives of our patients and their families and devastate their ability to function, relate and concentrate.

The hospital provides specialized care and behavioral health treatment for children (ages 3-12), adolescents (ages 13-17), and adults (18+) with psychiatric disorders, including those with co-occurring substance challenges. Annually our hospital serves as many as 1,500 child, adolescent and adult patients who have serious mental health disorders as well as visitors, caregivers and guests to the facility.

In FY2012, the hospital admitted 1,245 inpatients with serious mental health disorders (48% female and 52% male). Of these, 85% were adults, 11% were adolescents, and 4% were children. Of the 57% low to moderate income patients admitted, 140 were homeless.

For this specific project, the *Mokihana* unit serves adults, ages 18 and older, who require acute behavioral health stabilization and treatment in a hospital setting. The majority of the adult patients are diagnosed with depression, while others have schizophrenia or bipolar disorders, personality disorders, suicidal thinking and behavior, co-occurring substance abuse problems or are involved in the court system. Typical length of stay is seven days for acute patients, while residential patients stay for two months on the average, depending on their condition.

**5. Describe the geographic coverage;**

The geographic distribution of our patients closely matches the demographics of the general population of the state. However, the hospital serves a higher percentage of the indigent population than is represented in the general population.

Patients and referrals come from O‘ahu, the Neighbor Islands and around the Pacific Rim, where quality behavioral health care services are extremely limited. Cooperative referrals from the Neighbor Islands insure that those patients are effectively treated and presented with the option of returning home as quickly as possible.

## II. Service Summary and Outcomes

The Service Summary shall include a detailed discussion of the applicant's approach to the request. The applicant shall clearly and concisely specify the results, outcomes, and measures of effectiveness from this request. The applicant shall:

### 1. Describe the scope of work, tasks and responsibilities;

The therapeutic experience provided at Kāhi Mōhala can be a very powerful process for creating positive outcomes, and the quality of the physical operating plant greatly influences our hospital's ability to provide the highest level of behavioral health care for our patients. Our goal is to help patients with serious mental illnesses to stabilize and achieve maximum independence through an intensive and supportive inpatient experience.

The *Mokihana* unit has two sections, A & B, which are equipped with 16 beds each, to serve a maximum of 32 acute adult male and female inpatients. Two beds per room and one bathroom per room afford patients a degree of privacy. The unit design is flexible so that it can accept acute, residential or forensic patient populations, based on community demand.

This critical capital improvement project focuses on the first eight (8) of the total 16 *Mokihana* patient bathrooms, and will greatly improve the physical environment that supports successful patient care and healing. These renovations are the first major capital improvements to the unit since FY08, when a \$150,000 Legislative Grant In Aid funded two new Nursing Stations, flooring upgrades and new lanai frames and screens in the common areas.

The scope of work will provide complete renovations to the eight (8) *Mokihana* A unit patient bathrooms as well as improvements and upgrades to anti-ligature products in the eight bathrooms. The project addresses the physical deterioration of the unit's bathrooms in order to enhance safety, hygiene, comfort and security for patients while they are showering or using the facilities.

#### Bathroom Renovations:

Install (8) solid surface shower stalls, wall surrounds and floor pans over existing tile for cost effectiveness. Replace grab bars.

Replace and install (8) new toilets, vanity sinks and countertops, sink fixtures, mirrors, lighting fixtures and non-slip floor tiles.

Replace and install (8) baseboards.

Replace and install (8) new tile surrounds for both the toilets and sinks.

Paint walls and ceilings in (8) bathrooms.

Anti-ligature Improvements:

Replace and install (8) new doors, jambs and door knob replacements, fire sprinkler heads, secured air grill vent covers, and tamper-proof lighting fixtures that prevent patient access to the bulb.

Replace and install new (8) anti-ligature faucets, shower head fixtures, valves and covers for exposed toilet plumbing.

An anti-ligature product is one from which it is not possible for a ligature to remain secured. The purpose is to deny individuals the opportunity to use the hardware as a means of attaching a ligature for the purpose of inflicting harm to themselves or others. Removing and reducing easy access to lethal methods of self-harm is an effective way of preventing suicide. Specific products must be suitable for use in situations where a combination of life safety and security is required, coupled with regard for the patient's privacy and dignity.

Even in closely monitored and secure surroundings a tendency towards self-harm can be an overriding desire, often inducing the invention of the most ingenious methods and providing the short term availability of unusual physical strength. We will take advantage of the new products on the market designed to address anti-ligature standards for this specialized population, in compliance with The Joint Commission requirements.

Contractors for the scope of work include a fabricator/installer for solid surface materials, a plumber, an electrician and a general labor contractor. Kāhi Mōhala's Facilities Manager will work closely with the contractors to insure quality of work, timely installation with the least impact on patient comfort.

**2. Provide a projected annual timeline for accomplishing the results or outcomes of the service;**

The patient bathroom renovations and anti-ligature improvements can likely be accomplished within a one-year time frame from the date initial funding is received, provided that funding is approved and received in a timely manner. By working on one room at a time, we expect to minimize any disruption that construction on the unit may cause to patients or staff.

Estimated project bidding and purchasing: September – December 2013.

Project construction and completion: January – June 2014.

**3. Describe its quality assurance and evaluation plans for the request. Specify how the applicant plans to monitor, evaluate, and improve their results; and**

The Facilities Manager for the hospital will oversee all aspects of the renovation project with periodic review by the CEO and CFO on a regular basis.

Project plans with time-lines and designated responsible individuals will be developed, monitored and evaluated, with corrective actions and revisions as needed, to ensure compliance and effectiveness.

Local contractors and a variety of local and mainland vendors will be used to provide the necessary labor and materials. Construction and renovation project effectiveness will be monitored for timeliness, cost-effectiveness and quality of renovation work.

- 4. List the measure(s) of effectiveness that will be reported to the State agency through which grant funds are appropriated (the expending agency). The measure(s) will provide a standard and objective way for the State to assess the program's achievement or accomplishment. Please note that if the level of appropriation differs from the amount included in this application that the measure(s) of effectiveness will need to be updated and transmitted to the expending agency.**

Kāhi Mōhala measures patient and staff satisfaction on a periodic basis using methods well accepted in the industry. We comply with all of the national quality metrics for inpatient psychiatric hospitals required by CMS and The Joint Commission, our accrediting body. The hospital will track patient satisfaction through our performance improvement measures. Kāhi Mōhala uses the Press Ganey standardized and nationally recognized patient satisfaction survey. We compare our quality outcome measures to other national psychiatric facilities and periodically benchmark these results.

We anticipate that the project's impact on our clients will be demonstrated by improving our percentile rank over prior year levels by 10% for patient satisfaction scores in the 'comfort of the unit category' and 'overall condition of the unit' category. The hospital will also track staff satisfaction through the annual employee satisfaction survey, the EOW (Experience of Work Survey). We anticipate that project improvements will improve our percentile rank over prior year levels by 10% in the 'overall staff satisfaction' categories.

### **III. Financial**

#### **Budget**

1. The applicant shall submit a budget utilizing the enclosed budget forms as applicable, to detail the cost of the request.

Please see Attachment A for the detailed cost of this \$150,000 request (4 budget pages). The estimated budget is \$157,000 from all sources for the *Mokihana* Adult Unit Renovations.

2. The applicant shall provide its anticipated quarterly funding requests for the fiscal year 2014.

Quarter 1	Quarter 2	Quarter 3	Quarter 4	Total Grant
\$0	\$29,600	\$100,800	\$19,600	\$150,000

3. **The applicant shall provide a listing of all other sources of funding that they are seeking for fiscal year 2014.**

Please see Attachment B for details. Kāhi Mōhala operational funds have already contributed \$7,000 to purchase a portion of the anti-ligature products for the *Mokihana A* renovation project.

4. **The applicant shall provide a listing of all state and federal tax credits it has been granted within the prior three years. Additionally, the applicant shall provide a listing of all state and federal tax credits they have applied for or anticipate applying for pertaining to any capital project, if applicable.**

Not applicable.

#### IV. Experience and Capability

##### A. Necessary Skills and Experience

The applicant shall demonstrate that it has the necessary skills, abilities, knowledge of, and experience relating to the request. State your experience and appropriateness for providing the service proposed in this application. The applicant shall also provide a listing of verifiable experience of related projects or contracts for the most recent three years that are pertinent to the request.

For nearly 30 years, Kāhi Mōhala has provided specialized behavioral health care and treatment for children, adolescents and adults statewide. The local presence of Kāhi Mōhala insures that patients with major mental health challenges are able to receive the specialized health care they need, right in their own community. Our treatment programs are responsive to compelling local behavioral health needs.

Kāhi Mōhala has the highest concentration in Hawai‘i of medical and clinical professionals who exclusively specialize in emotional, physical, and behavioral health care. Board-certified psychiatrists and clinical staff are dedicated to patient stabilization and recovery through empowerment for the best possible treatment outcomes. Our employees share a deep commitment to providing quality care with a unique understanding of Hawai‘i’s richly diverse population.

Kāhi Mōhala is the only freestanding, not-for-profit psychiatry hospital in Hawai‘i specializing exclusively in behavioral health care.

Kāhi Mōhala specializes in comprehensive treatment programs for children (ages 3-12), adolescents (ages 13-17), and adults (age 18+) offering specialized treatment plans for:

- ◆ Depression, Bipolar and other Mood Disorders
- ◆ Eating Disorders
- ◆ Anxiety Disorders
- ◆ Suicidal Ideation
- ◆ Post Traumatic Stress Disorder (PTSD)
- ◆ Psychotic Disorders
- ◆ Substance-related Disorders
- ◆ Oppositional Defiant Disorders
- ◆ Attention Deficit Hyperactivity Disorder (ADD/ADHD)

Outpatient services include Partial Hospitalization Programs for adults and adolescents, which provide an alternative to hospitalization or residential treatment for patients needing a structured, intensive, outpatient therapeutic small-group setting with both clinical and psychiatric support.

Kāhi Mōhala's medical team of behavioral health care experts specializes in clinical assessments, psychological testing, individualized evaluation, substance abuse recovery, cognitive-behavioral therapies, individual, group and family-centered therapy programs, and psychiatric medical evaluation and management. Comprehensive treatment is available that may combine a range of options from supervised inpatient care and medical treatment to educational programs. Once referred and deemed appropriate for hospital-based care, patients are placed on an acute or continuing inpatient unit based on acuity and risk of harm. Patients requiring this level of care often have issues and persistent patterns of behavior that cannot be successfully treated in community-based outpatient programs or in partial hospitalization.

**Related projects or contracts for the most recent three years that are pertinent to the request:**

Within the most recent three years, more than \$1.6 million in capital improvements have been completed at Kāhi Mōhala including:

*Lehua A Adult Unit Renovation*

Kāhi Mōhala's *Lehua A* building is the 16-bed unit serving LMI adult male and female inpatients with serious behavioral health disorders. The *Lehua A* unit was completely renovated in 2011 as the hospital's first successful CDBG-funded project.

The Phase I project scope included hiring the architectural firm, schematic review and design, design development, mechanical, electrical and architectural drawings, contract documents for both Phases I & II as well as bid/negotiations, permits, construction administration for Phase I. The project demolished and replaced flooring, doors, lighting, cabinetry, built a new Nursing Station, new day area, upgraded the ohana room, replaced exterior doors, renovated patient rooms, installed new patient bolted beds, hardware, ceiling fans and new lighting.

Bid documents were published in the first quarter of 2010; demolition and construction began in May 2011 and the project was completed in September 2011. Medical, administrative, and facilities staff worked diligently with the architects to provide feedback and prioritize the physical renovation requirements, with sensitivity to the needs of the patients.

An additional \$550,000 in CDBG funding was released for Phase II renovations to the *Lehua* A unit, including demolition of two common bathrooms which were re-purposed and renovated as a new medications room and a new group/ohana room, construction of eight (8) new semi-private patient bathrooms, new laundry room, replacement of windows, hardware, bathroom lighting, mechanical upgrades for two (2) fan coil units, and reduced pressure principle backflow prevention assembly (to Board of Water Supply standard). The FY 2012 CDBG-funded portion of the renovation was completed in July 2012. Community and hospital-wide fund development efforts raised more than \$80,000 that leveraged an additional \$75,000 grant through a Sutter Health Matching Challenge. These donations funded *Lehua* A purchases such as appliances, lighting, furniture equipment and supplies. Exterior landscape restoration is underway and the balance of the furniture, custom cabinets, media equipment, medications room chairs, and Nursing Station equipment are on order, with anticipated shipment and installation by April 2013.

#### Lokelani Adolescent Unit Renovation

In December 2010, Phase II renovations for the *Lokelani* adolescent unit were completed. Numerous improvements were made from the front doors, entry lobby, day area and new medications room, to the new Nursing Station, service hallway, kitchen, and new laundry room. The renovations featured a high quality and modern design, specifically designed for patients experiencing acute mental trauma and the dedicated professionals who care for them. Materials were selected for their appearance, durability, low maintenance, and effectiveness for the special needs of our patients. This successful fundraising effort included a \$50,000 Sutter Health Matching Challenge Grant and funds from the Board of Trustees, hospital staff, community members, and foundations.

#### ROPES (Reality-Oriented Physical Experiential Services) Challenge Course Construction

During 2009 and 2010, a completely new therapeutic ROPES Challenge Course was built on campus to replace the deteriorated original equipment. Kāhi Mōhala inaugurated ROPES in May 2010, after four years of planning, construction, and fundraising. This \$250,000 project was a long-term investment for both our patients and the community. Designed by a specialist in mental health adaptation of basic ROPES courses, it complements Kāhi Mōhala's traditional therapies via an outdoor therapy program that is completely unique to our hospital. ROPES offers an opportunity for students, community organizations and business leaders to experience an innovative outdoor challenge that teaches teamwork and enhances life skills. A \$50,000 grant from the HMSA Foundation established the HMSA Foundation Challenge Course Community Access Fund that underwrites the fees for the ROPES experience for school children and youth groups, serving more than 500 local youngsters to date.

**B. Facilities**

The applicant shall provide a description of its facilities and demonstrate its adequacy in relation to the request. If facilities are not presently available, describe plans to secure facilities. The applicant shall also describe how the facilities meet ADA requirements, as applicable.

Kāhi Mōhala is located on 14.5 acres in Ewa Beach consisting of five buildings and one modular building for a total of 64,000 square feet. Built in 1982, and opened in October 1983, the facility has been in continuous use for nearly 30 years, providing inpatient and outpatient behavioral health services for the people of Hawai‘i. The buildings and grounds offer a complete therapeutic environment with an emphasis on patient safety and security. The facilities have ADA access. Please see the attached campus map for the facility layout.

**V. Personnel: Project Organization and Staffing**

**A. Proposed Staffing, Staff Qualifications, Supervision and Training**

The applicant shall describe the proposed staffing pattern and proposed service capacity appropriate for the viability of the request. The applicant shall provide the qualifications and experience of personnel for the request and shall describe its ability to supervise, train and provide administrative direction relative to the request.

Kāhi Mōhala’s project management team has extensive experience with behavioral health care facility design, construction and renovation. Project plans with time lines will be developed, monitored and evaluated by the CEO and the CFO on a regular basis, with corrective actions as needed to ensure compliance. Contractors and vendors will be chosen based on professional qualifications, competencies and referrals.

Leonard Ličina, Chief Executive Officer

Leonard Ličina joined Kāhi Mōhala in 1995 as Chief Financial Officer and became Chief Executive Officer in 2008, after serving as Interim CEO in 2007. He has three decades of health care leadership experience, which serves him well in his role of overseeing every aspect of Hawai‘i’s leading behavioral health care hospital.

Rose D. Choy, Chief Financial Officer (Administrative Project Manager)

Rose Choy became Chief Financial Officer in 2008 and has been with Kāhi Mōhala since 1995, most recently as Controller. Her experience in health care finance and accounting spans nearly three decades, including financial positions with the Rehabilitation Hospital of the Pacific and Kapiolani Medical Center.

Ms. Choy holds a B.S. in Business Administration from the University of Hawai‘i and is a member of the Healthcare Financial Management Association. She served as Kāhi Mōhala’s administrative project manager for the hospital's two CDBG-funded *Lehua A* Phase I and Phase II renovation projects, responsible for timeliness, compliance and reporting.

David Ellis, Facilities Manager (Project Manager)

David Ellis has served as Facilities Manager at Kāhi Mōhala for the past eight years. He oversees all aspects of the physical operating plant, including repairs, project management and major capital projects. He has 12 years of additional experience in facilities management at community psychiatric centers, including responsibility for safety, security and emergency management.

An experienced general contractor, Mr. Ellis worked for more than 15 years in commercial and residential construction. He served as Kāhi Mōhala’s project manager for its two CDBG-funded *Lehua A* Phase I and Phase II renovation projects, responsible for project implementation and timeliness. Mr. Ellis has served the same role on other past projects and on current capital and facilities projects.

**B. Organization Chart**

The applicant shall illustrate the position of each staff and line of responsibility/supervision. If the request is part of a large, multi-purpose organization, include an organizational chart that illustrates the placement of this request.

Please see Attachment C.

**VI. Other**

**A. Litigation**

The applicant shall disclose any pending litigation to which they are a party, including the disclosure of any outstanding judgement. If applicable, please explain.

There is no litigation or any outstanding judgments against Kāhi Mōhala.

**B. Licensure or Accreditation**

The applicant shall specify any special qualifications, including but not limited to licensure or accreditation that applicant possesses relevant to this request.

Kāhi Mōhala Behavioral Health operates 88 acute inpatient beds that are licensed by the State of Hawai‘i, Department of Health. Kāhi Mōhala is fully accredited by The Joint Commission (formerly the Joint Commission Accreditation of Healthcare Organizations JCAHO) under two sets of standards: The Hospital Standards Manual and the Behavioral Health Care Manual. Kāhi Mōhala is the first hospital-based center for psychiatry in Hawai‘i to provide services for the military in the Pacific Rim. As such, Kāhi Mōhala is a certified provider by TRICARE for inpatient, residential and partial hospitalization services.

In addition, Kāhi Mōhala is certified by the Center for Medicare and Medicaid Services (CMS) with fully certified child and adolescent inpatient treatment and partial hospitalization programs. Kāhi Mōhala is also a member in good standing of the Hawai‘i Association of Health Care (HAH) and the American Hospital Association (AHA).

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## ATTACHMENTS

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- ❑ ATTACHMENT A – CAPITAL PROJECT BUDGET JUSTIFICATION (4 pages)
- ❑ ATTACHMENT B – ALL OTHER POTENTIAL FUNDING SOURCES LISTING FOR FY2013-2014.
- ❑ ATTACHMENT C – KĀHI MŌHALA ORGANIZATION CHART
- ❑ KĀHI MŌHALA BOARD OF DIRECTORS
- ❑ KĀHI MŌHALA SERVICES OVERVIEW
- ❑ IRS 501 (c)(3) NON-PROFIT DETERMINATION LETTER
- ❑ KĀHI MŌHALA CAMPUS MAP AND PHOTOGRAPHS

**ATTACHMENT A**

**Sutter Health Pacific dba**

**Kāhi Mōhala**

***Mokihana* Adult Unit Renovation**

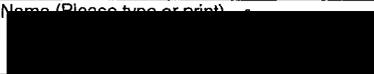
**Capital Improvement Project Budget Justification**

**(4 pages)**

## BUDGET REQUEST BY SOURCE OF FUNDS

(Period: July 1, 2013 to June 30, 2014)

Applicant: Sutter Health Pacific dba Kāhi Mōhala

BUDGET CATEGORIES	Total State Funds Requested (a)	Private Funding (b)	(c)	(d)
A. PERSONNEL COST				
1. Salaries				
2. Payroll Taxes & Assessments				
3. Fringe Benefits				
TOTAL PERSONNEL COST				
B. OTHER CURRENT EXPENSES				
1. Airfare, Inter-Island				
2. Insurance				
3. Lease/Rental of Equipment				
4. Lease/Rental of Space				
5. Staff Training				
6. Supplies				
7. Telecommunication				
8. Utilities				
9				
10				
11				
12				
13				
14				
15				
16				
17				
18				
19				
20				
TOTAL OTHER CURRENT EXPENSES	0	0		
C. EQUIPMENT PURCHASES				
D. MOTOR VEHICLE PURCHASES				
E. CAPITAL	150,000	7,000		
<b>TOTAL (A+B+C+D+E)</b>	<b>157,000</b>			
<b>SOURCES OF FUNDING</b>		Budget Prepared By:		
(a) Total State Funds Requested	150,000	Rose D. Choy, Chief Financial Officer      808-677-2580		
(b) Private Funding	7,000	Name (Please type or print)      Phone		
(c)				
(d)		Signature of Authorized Official      Date		
<b>TOTAL BUDGET</b>	<b>157,000</b>	Leonard Ličina, Chief Executive Officer		
		Name and Title (Please type or print)		



## BUDGET JUSTIFICATION - EQUIPMENT AND MOTOR VEHICLES

Applicant: Sutter Health Pacific dba Kāhi Mōhala

Period: July 1, 2013 to June 30, 2014

DESCRIPTION EQUIPMENT	NO. OF ITEMS	COST PER ITEM	TOTAL COST	TOTAL BUDGETED
			\$ -	
NOT APPLICABLE			\$ -	
			\$ -	
			\$ -	
			\$ -	
<b>TOTAL:</b>				
JUSTIFICATION/COMMENTS:				

DESCRIPTION OF MOTOR VEHICLE	NO. OF VEHICLES	COST PER VEHICLE	TOTAL COST	TOTAL BUDGETED
			\$ -	
NOT APPLICABLE			\$ -	
			\$ -	
			\$ -	
			\$ -	
<b>TOTAL:</b>				
JUSTIFICATION/COMMENTS:				

## BUDGET JUSTIFICATION CAPITAL PROJECT DETAILS

Applicant: Sutter Health Pacific dba Kāhi Mōhala

Period: July 1, 2013 to June 30, 2014

FUNDING AMOUNT REQUESTED						
TOTAL PROJECT COST	ALL SOURCES OF FUNDS RECEIVED IN PRIOR YEARS		STATE FUNDS REQUESTED	OTHER SOURCES OF FUNDS REQUESTED	FUNDING REQUIRED IN SUCCEEDING YEARS	
	FY: 2011-2012	FY: 2012-2013	FY:2013-2014	FY:2013-2014	FY:2014-2015	FY:2015-2016
PLANS						
LAND ACQUISITION						
DESIGN						
CONSTRUCTION		7,000	150,000			
EQUIPMENT						
<b>TOTAL:</b>		7,000	150,000			
<b>JUSTIFICATION/COMMENTS:</b>						
Funding will replace the original showers, sinks, vanities, toilets and flooring. New anti-ligature doors, door handles, hinges, door pulls, latches and locks, lighting fixtures, fire sprinkler heads and fittings will be replaced and installed in the unit.						

**DECLARATION STATEMENT OF  
APPLICANTS FOR GRANTS AND SUBSIDIES PURSUANT TO  
CHAPTER 42F, HAWAII REVISED STATUTES**

The undersigned authorized representative of the applicant certifies the following:

- 1) The applicant meets and will comply with all of the following standards for the award of grants and subsidies pursuant to Section 42F-103, Hawaii Revised Statutes:
  - a) Is licensed or accredited, in accordance with federal, state, or county statutes, rules, or ordinances, to conduct the activities or provide the services for which a grant or subsidy is awarded;
  - b) Complies with all applicable federal and state laws prohibiting discrimination against any person on the basis of race, color, national origin, religion, creed, sex, age, sexual orientation, or disability;
  - c) Agrees not to use state funds for entertainment or lobbying activities; and
  - d) Allows the state agency to which funds for the grant or subsidy were appropriated for expenditure, legislative committees and their staff, and the auditor full access to their records, reports, files, and other related documents and information for purposes of monitoring, measuring the effectiveness, and ensuring the proper expenditure of the grant or subsidy.
- 2) The applicant meets the following requirements pursuant to Section 42F-103, Hawaii Revised Statutes:
  - a) Is incorporated under the laws of the State; and
  - b) Has bylaws or policies that describe the manner in which the activities or services for which a grant or subsidy is awarded shall be conducted or provided.
- 3) If the applicant is a non-profit organization, it meets the following requirements pursuant to Section 42F-103, Hawaii Revised Statutes:
  - a) Is determined and designated to be a non-profit organization by the Internal Revenue Service; and
  - b) Has a governing board whose members have no material conflict of interest and serve without compensation.

Pursuant to Section 42F-103, Hawaii Revised Statutes, for grants or subsidies used for the acquisition of land, when the organization discontinues the activities or services on the land acquired for which the grant or subsidy was awarded and disposes of the land in fee simple or by lease, the organization shall negotiate with the expending agency for a lump sum or installment repayment to the State of the amount of the grant or subsidy used for the acquisition of the land.

Further, the undersigned authorized representative certifies that this statement is true and correct to the best of the applicant's knowledge. *\* Kāhi Mōhala is checking with legal counsel regarding our compliance with a) above. We will withdraw our application if Kāhi does not qualify as incorporated "under the laws of the state."*  
Sutter Health Pacific dba Kāhi Mōhala

\_\_\_\_\_  
(Signature)  
Leonard Ličina  
(Typed Name)

\_\_\_\_\_  
(Date)  
1-31-13  
Chief Executive Officer  
(Title)

**ATTACHMENT B**

**Sutter Health Pacific dba**

**Kāhi Mōhala**

**Budget and**

**All other potential funding sources listing for FY2013-2014**

**KAHI MOHALA  
FY2013 GRANT IN AID REQUEST  
CAPITAL BUDGET DETAIL**

DESCRIPTION	ESTIMATED COST/BATHROOM
Shower walls	\$4,500
Shower pans	1,000
Grab bars	200
Shower valves	300
Vanity/Sinks	2,500
Faucets	400
Toilets, valves, seats	800
Mirrors	600
Light Fixtures	200
Curtains	200
Vent cover	100
Walls	2,800
Paint	200
Door	1,000
Door hardware	300
Floor tile resurfacing	1,000
Fire sprinklers	325
Total	16,425
x # of bathrooms	16
Total cost to renovate 16 bathrooms	\$262,800
Estimated cost for 8 bathrooms (materials)	\$131,400 (A)
<b><u>Labor Cost</u></b>	
Plumber	17,000
Electrician	3,600
Contractor	5,000
Total Labor Cost	\$25,600 (B)
<b>TOTAL RENOVATION COST</b>	<b>\$157,000 (A) + (B)</b>

<b>FUNDED WITH:</b>	
<b>GRANT IN AID</b>	<b>\$150,000</b>
<b>PRIVATE FUNDING</b>	<b>\$7,000</b>

**ATTACHMENT C**

**Sutter Health Pacific dba  
Kāhi Mōhala**

**Organizational Chart**

# KĀHI MŌHALA ORGANIZATION CHART

Reviewed and Approved: \_\_\_\_\_  
Date: 4/25/2011



Chief Executive Officer

Leonard Ličina  
Chief Executive Officer

Development / Fund  
Raising

Administrative Services

Community Relations

Christina Enoka  
Director of Human  
Resources and Risk  
Management

Midge Blandamer  
Director of Nursing

Steven Chaplin, MD  
Medical Director

John Donkervoet, PhD  
Director of  
Psychology and  
Therapeutic Services

Rose Choy  
Chief Financial  
Officer

Facility  
Management

Food Services

Human Resources

PBX / Reception

Staff  
Development

Nursing  
Administration

Adult Services  
(Forensic Adult,  
Acute Adult, &  
Adult Partial  
Hospitalization)

Child/Adolescent  
Services  
(Child Acute &  
Residential,  
Adolescent Acute &  
Residential, &  
Adolescent Partial  
Hospitalization)

Clinical Support  
Services  
(Call Center,  
Medical Records,  
Utilization Review,  
& Clinical Contracts  
<Lab, Radiology>)

Medical Staff

Dietician

Pharmacy

Educational  
Services

Occupational  
Therapy

Psychology  
Department

Recreation /  
ROPES

Social Services -  
Case Management

Addiction  
Treatment

Accounting

Patient Financial  
Services

Purchasing

Information  
Technology



*Kāhi Mōhala*  
*Behavioral Health*

A Sutter Health Affiliate

**Kāhi Mōhala**  
**Board of Trustees**  
**2012 - 2013**

91-2301 Old Fort Weaver Road  
Ewa Beach, Hawaii 96706  
(808) 671-8511  
(808) 677-2570 Fax

<p>Dianne Winter Brookins (<b>Chair</b>) Shareholder and Director Alston, Hunt, Floyd &amp; Ing, Attorneys 1001 Bishop Street 1800 (ASB) Tower Honolulu, HI 96813 Ph: (808) 524-1800 email: <a href="mailto:dbrookins@ahfi.com">dbrookins@ahfi.com</a></p>	<p>Diane Stewart (<b>Vice Chair</b>) 124 Boxford Square Folsom, California 95630 Ph: (916) 983-6943 email: <a href="mailto:dgstewart@sbcglobal.net">dgstewart@sbcglobal.net</a></p>
<p>Sarah Krevans (<b>Board Secretary</b>) Sr. Vice President and Regional Executive Director Sutter Health 2200 River Plaza Drive, Suite 263 Sacramento, CA 95816 Ph: (916) 286-6712 email: <a href="mailto:krevans@sutterhealth.org">krevans@sutterhealth.org</a></p>	
<p>J. Kuhio Asam, M.D. Retired Physician 1288 Ala Moana Boulevard #13-A Honolulu, HI 96814 Ph: (808) 591-0011 Email: <a href="mailto:kuhio@myhokua.com">kuhio@myhokua.com</a></p>	<p>Steven Chaplin, M.D. Medical Director Kāhi Mōhala 91-2301 Old Fort Weaver Rd. Ewa Beach, HI 96706 Ph: (808) 671-8511 email: <a href="mailto:chaplins@kahi.org">chaplins@kahi.org</a></p>
<p>Patrick Duarte President/CEO Kahala Nui 4389 Malia Street Honolulu, HI 96821 Ph: (808) 218-7200 email: <a href="mailto:PDuarte@KahalaNui.com">PDuarte@KahalaNui.com</a></p>	<p>David Hudson (<b>Finance Chair</b>) Executive Vice President, Community Banking Manager Central Pacific Bank P.O. Box 3590 Honolulu, HI 96811 Ph: (808) 544-3699 email: <a href="mailto:david.hudson@centralpacificbank.com">david.hudson@centralpacificbank.com</a></p>

**Kāhi Mōhala  
Board of Trustees  
2012 - 2013**

<p>Leonard Ličina Chief Executive Officer Kāhi Mōhala 91-2301 Old Fort Weaver Road Ewa Beach, HI 96706 Ph: (808) 677-2503 email: <a href="mailto:licinal@kahi.org">licinal@kahi.org</a></p>	<p>Cameron Nekota Vice President D.R. Horton-Schuler Division 650 Iwilei Road, Suite 209 Honolulu, HI 96817 Ph: (808) 528-9074 email: <a href="mailto:CNekota@drhorton.com">CNekota@drhorton.com</a></p>
<p>Nancy E. Pace, M.D., MSPH <b>(Fund Development Committee Chair)</b> Physician 4615 Aukai Ave. Honolulu, HI 96816 Ph: (808) 256-3333 email: <a href="mailto:pacely@aol.com">pacely@aol.com</a></p>	<p>Tina Shelton Director of Communications John A. Burns School of Medicine 1349-F Moanalualani Way Honolulu, HI 96819 Ph: (808) 692-0897 email: <a href="mailto:sheltont@hawaii.edu">sheltont@hawaii.edu</a></p>
<p>Judge Allene R. Suemori (Ret.) 841 Bishop Street, Suite 801 Honolulu, HI 96813 Ph: (808) 532-1714 email: <a href="mailto:lauele@aol.com">lauele@aol.com</a></p>	<p>Jeffrey Ventura Vice President &amp; Business Banking Officer First Hawaiian Bank 999 Bishop Street, 2<sup>nd</sup> Floor Honolulu, HI 96813 Ph: (808) 525-8833 email: <a href="mailto:jventura@fhb.com">jventura@fhb.com</a></p>
<p>Shelley J. Wilson President Wilson Homecare 1221 Kapiolani Blvd., Ste. 940 Honolulu, HI 96814 Ph: (808) 596-4486 email: <a href="mailto:shelley@wilsonhomecare.net">shelley@wilsonhomecare.net</a></p>	



## Services Overview

Kāhi Mōhala Behavioral Health is a center of excellence for behavioral health care services. Kāhi Mōhala is dedicated to caring for people in need by providing a continuum of innovative, high quality and effective treatment services. Individualized and diverse treatment programs offer the maximum opportunity for personal growth. An interdisciplinary health care team coordinates patient care. This team provides the behavioral health care and education that our patients need.

### Program Profile

#### *Comprehensive Behavioral Health Services*

- ◆ Male and Female, ages 3 and up
- ◆ Acute Treatment Programs
- ◆ Residential Treatment Programs
- ◆ Partial Hospitalizations

### Admissions Overview

Kāhi Mōhala offers a full continuum of behavioral health care services for patients experiencing emotional or behavioral problems that interfere with daily functioning in work, family, school and social settings. The individual may be experiencing difficulty with:

- ◆ Depressive disorders / Bipolar disorder
- ◆ Anxiety disorders / Post Traumatic Stress Disorder
- ◆ Psychotic disorders
- ◆ Behavioral disorders / Conduct problems
- ◆ Attention Deficit Hyperactivity Disorder (ADD/ADHD)
- ◆ Physical, emotional , or sexual abuse
- ◆ Eating Disorders
- ◆ Suicidal or homicidal ideation
- ◆ Dual diagnosis disorder / chemical dependency

### LEVELS OF CARE

- ◆ Acute Treatment Programs  
*Adult, ages 18 and up*  
*Adolescent, ages 13 - 17*  
*Child, ages 3 -12*
- ◆ Residential Treatment Programs  
*Adolescent, ages 13 - 17*  
*Child, ages 3 -12*
- ◆ Partial Hospitalization  
*Adolescent, ages 13 -18*  
*Adults, ages 18 and up*

### Specialty Treatment Services

- ◆ Rehabilitative Services  
*Occupational Therapy*  
*Art Therapy*  
*Recreational Therapy*
- ◆ Educational Program
- ◆ Reality-Oriented Physical Experiential Services (ROPES)

## Licensure/Accreditation

- ◆ Licensed by the State of Hawaii
- ◆ Accredited by the Joint Commission
- ◆ Certified Medicare Provider
- ◆ Programs certified by TRICARE  
*Child and Adolescent Residential Treatment*  
*Adolescent Partial Hospitalization*

## Treatment Approach

Kāhi Mōhala's full continuum of psychiatric treatment options includes numerous cost effective services to address the changing needs of each patient. Our acute units employ a cognitive behavioral approach with individual, group and family therapies. Our residential units utilize a positive behavioral approach to create "learning opportunities" for our youth. As patients progress in treatment, they can transition easily to the most appropriate level of care.

## Family Involvement

Kāhi Mōhala's treatment programs are strengthened by family therapy. This therapy may take place at our facility, be conducted telephonically or it also may be conducted with family therapists in the home community. Family involvement is strongly encouraged and may include parent skills education and training. The treatment team provides families with support and information while assisting with difficult adjustment issues.

## Discharge Planning and Aftercare

Kāhi Mōhala is committed to providing the least intensive level of care clinically appropriate and promoting intensive family involvement. As soon as patient progress allows, treatment shifts to the least restrictive level of care that is within Kāhi Mōhala's continuum of care or other community programs.

Discharge planning begins on the day of admission and continues throughout the course of treatment. Emphasis is placed on designing a treatment plan that will help to ensure a successful transition into the home or community. The patients are provided with opportunities to participate in activities aimed at community integration and transition. In preparation for patients to return to the least restrictive community setting possible, patients, families, referring professionals and payer expectations are incorporated into the treatment planning process. Before each patient is discharged, the treatment staff assists in establishing the appropriate network of community-based support. Discharge options for patients may include returning to their families, living on their own, continuing treatment at a lower level of care, or continuing care in a different setting.

## For More Information

To make a referral or for more information about Kāhi Mōhala Behavioral Health's programs, please contact our Call Center at (808) 677-2512 or fax your inquiry to (808) 677-2574.

**Internal Revenue Service**

**Date:** March 21, 2005

SUTTER HEALTH PACIFIC  
KAHI MOHALA HOSPITAL  
% LEONARD LICINA  
91 2301 FORT WEAVER RD  
EWA BEACH HI 96706

**Department of the Treasury**  
**P. O. Box 2508**  
**Cincinnati, OH 45201**

**Person to Contact:**

John C. Crawford 31-08343  
Customer Service Representative

**Toll Free Telephone Number:**

8:30 a.m. to 5:30 p.m. ET  
877-829-5500

**Fax Number:**

513-263-3756

**Federal Identification Number:**

99-0298651

Dear Sir or Madam:

This is in response to your request of March 21, 2005, regarding your organization's tax-exempt status.

In January 1995 we issued a determination letter that recognized your organization as exempt from federal income tax. Our records indicate that your organization is currently exempt under section 501(c)(3) of the Internal Revenue Code.

Our records indicate that your organization is also classified as a hospital under sections 509(a)(1) and 170(b)(1)(A)(iii) of the Internal Revenue Code.

Our records indicate that contributions to your organization are deductible under section 170 of the Code, and that you are qualified to receive tax deductible bequests, devises, transfers or gifts under section 2055, 2106 or 2522 of the Internal Revenue Code.

If you have any questions, please call us at the telephone number shown in the heading of this letter.

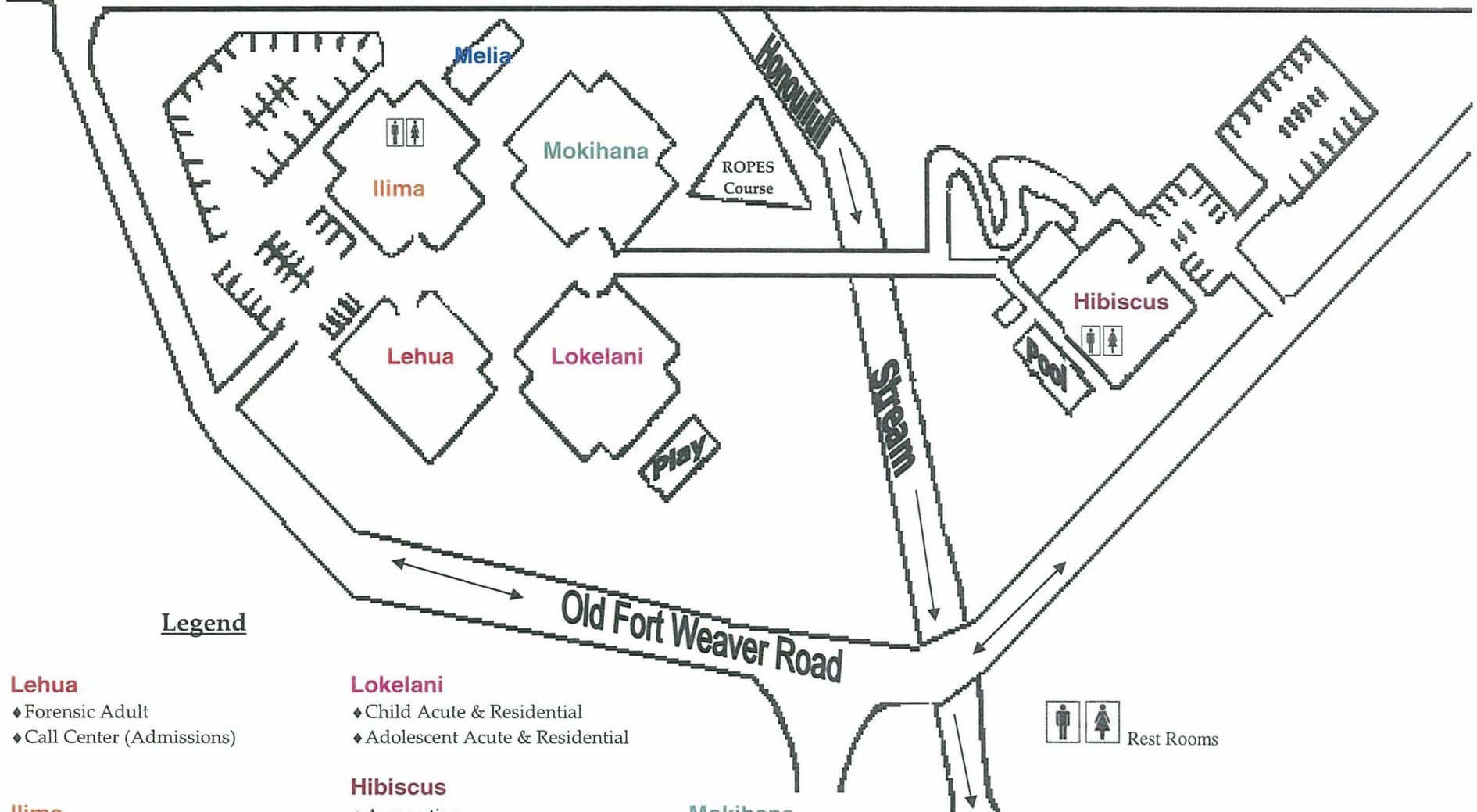
Sincerely,



Janna K. Skufca, Director, TE/GE  
Customer Account Services



Farrington Highway



Legend

**Lehua**

- ◆ Forensic Adult
- ◆ Call Center (Admissions)

**Ilima**

- ◆ Food Services
- ◆ Facilities
- ◆ OT, RT, Education
- ◆ ECT Services (suspended)

**Lokelani**

- ◆ Child Acute & Residential
- ◆ Adolescent Acute & Residential

**Hibiscus**

- ◆ Accounting
- ◆ Administration
- ◆ Community Relations
- ◆ Human Resources
- ◆ Information Technology
- ◆ Patient Financial Services
- ◆ Purchasing

**Mokihana**

- ◆ Acute Adult

**Melia**

- ◆ Adolescent Partial Hospital Program





Administration Building



Courtyard



Walking Trail



Amphitheater





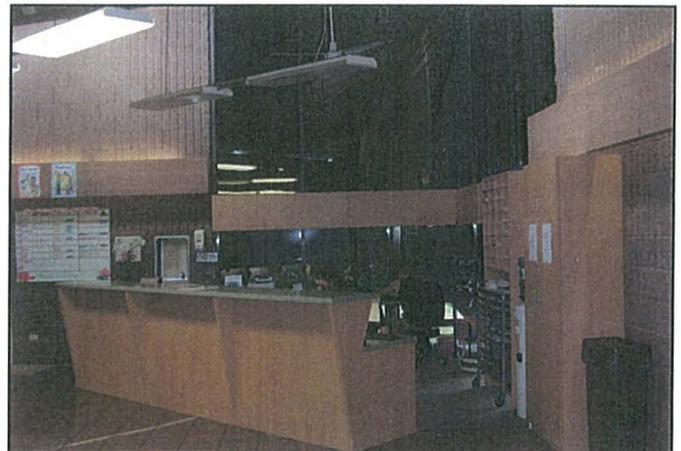
ROPES Course



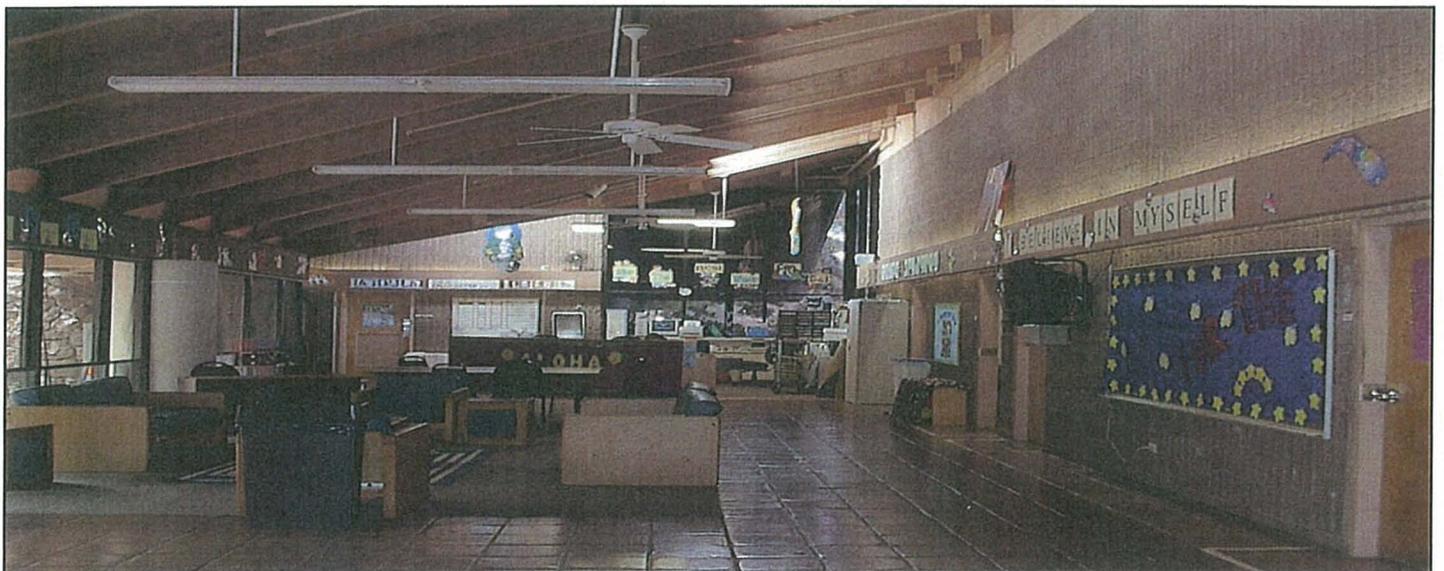
Swimming Pool



Occupational Therapy



Nurses' Station



## ***Our Mission...***

*Kāhi Mōhala is dedicated to caring for people in need by providing innovative, quality and effective behavioral health services.*

## ***Our Philosophy...***

*Improving the quality of life for the people we serve is at the heart of Kāhi Mōhala's philosophy of care.*

*Entrusted with delivering the highest standards of care to the people we serve, Kāhi Mōhala specializes in the leading approaches in behavioral health, delivering the best possible treatment outcomes.*