
HOUSE CONCURRENT RESOLUTION

REQUESTING THE DEPARTMENT OF TRANSPORTATION TO ESTABLISH A
HAWAII STATE AIRPORT AUTHORITY TASK FORCE TO DETERMINE THE
FEASIBILITY OF ESTABLISHING A HAWAII STATE AIRPORT
AUTHORITY.

1 WHEREAS, Hawaii is an island state that depends heavily
2 upon its harbors and airports for the movement of cargo and
3 persons between islands and to and from the rest of the world;
4 and

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6 WHEREAS, with tourism as one of the prime industries of the
7 state, Hawaii's economic sustainability depends on the
8 effectiveness and efficiency of its airport system; and

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10 WHEREAS, the Department of Transportation is responsible
11 for the planning, design, construction, operation, and
12 maintenance of state facilities in all modes of transportation,
13 including air, water, and land; and

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15 WHEREAS, the Department of Transportation currently
16 provides, operates, and maintains eleven commercial-service
17 airports and four general-aviation airports, with four of the
18 five major airports serving domestic and international carriers;
19 and

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21 WHEREAS, although Hawaii's air transportation planning,
22 management, and development functions, as they relate to the
23 airports owned or controlled by the State, are currently under
24 the jurisdiction of the Department of Transportation's Airports
25 Division, other agencies, including the Office of Hawaiian
26 Affairs concerning ceded-lands issues, also play a role in
27 developing, managing, and maintaining a safe and efficient
28 global air-transportation system; and

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1 WHEREAS, a multi-jurisdictional and multi-agency situation
2 with regard to planning and development of airport facilities
3 may result in inefficiencies and conflicts over resources and
4 uses that are difficult to resolve between agencies and may lead
5 to conflicting plans of action among the different agencies to
6 implement differing goals; and
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8 WHEREAS, the economic well-being of the state depends, in
9 part, on the efficient use of its air-transportation resources,
10 which will enhance and complement efforts to revitalize Hawaii's
11 economy, and coordinated planning and development of air
12 transportation within the state would be implemented more
13 effectively by a single entity having overall consolidated
14 jurisdiction; and
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16 WHEREAS, the establishment of a Hawaii State Airport
17 Authority may have advantages that include providing an
18 appropriate forum for all affected interests; increasing
19 efficiency in land-utilization and related lease processes;
20 streamlining administrative processes; making possible more
21 responsive planning; increasing financial flexibility; and
22 increasing responsiveness to customer needs and economic
23 demands; and
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25 WHEREAS, the establishment of a Hawaii State Airport
26 Authority may also assist the State in achieving important
27 statewide objectives, including increased security for the
28 state; improved administrative efficiency of Hawaii's airports
29 system; and improved coordination of environmental issues
30 affecting the State's airports, particularly relating to alien
31 invasive species; and
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33 WHEREAS, the rational allocation and administration of
34 scarce and increasingly valuable airport resources in the state
35 through the establishment of a Hawaii State Airport Authority
36 may be vital to the well-being of the people and economy of the
37 State; now, therefore,
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39 BE IT RESOLVED by the House of Representatives of the
40 Twenty-sixth Legislature of the State of Hawaii, Regular Session
41 of 2012, the Senate concurring, that the Department of
42 Transportation is requested to establish the Hawaii State
43 Airport Authority Task Force (Task Force) to determine the



1 feasibility of establishing a Hawaii State Airport Authority;
2 and

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4 BE IT FURTHER RESOLVED that the Task Force include but not
5 be limited to the following members:

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7 (1) The Director of Transportation or the Director's
8 designee;
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10 (2) The Chairperson of the Board of Land and Natural
11 Resources or the Chairperson's designee;
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13 (3) The Director of Health or the Director's designee;
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15 (4) The Adjutant General or the Adjutant General's
16 designee;
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18 (5) The Chairperson of the Board of Trustees of the Office
19 of Hawaiian Affairs or the Chairperson's designee;
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21 (6) The Director of Business, Economic Development, and
22 Tourism or the Director's designee;
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24 (7) Two members from a list of nominees submitted by the
25 President of the Senate;
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27 (8) Two members from a list of nominees submitted by the
28 Speaker of the House of Representatives;
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30 (9) Four members, one each representing each of the
31 counties;
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33 (10) Representatives of the following federal departments
34 or agencies, who are requested to assist the Task
35 Force:
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37 (A) The United States Department of Defense;
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39 (B) The United States Department of Homeland
40 Security;
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42 (C) The United States Environmental Protection
43 Agency; and
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1 (D) The Federal Aviation Administration;

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3 (11) Representatives of labor organizations in Hawaii,
4 including the Hawaii Government Employees Association,
5 United Public Workers, and International Longshore and
6 Warehouse Union;

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8 (12) Representatives from Hawaii's environmental community;
9 and

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11 (13) Other interested public or private stakeholders whom
12 the Governor believes will be of assistance to the
13 functions of the Task Force, including members having
14 extensive knowledge, expertise, or experience in such
15 areas as economics, finance, development, maritime
16 issues, land-transportation issues, airport-planning
17 issues, planning, labor, and related areas;

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19 and

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21 BE IT FURTHER RESOLVED that the Task Force is requested to
22 accomplish the following tasks at least 20 days prior to the
23 convening of the Regular Session of 2013:

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25 (1) Study the respective missions and roles of the
26 affected departments and agencies with respect to air
27 transportation and airports in the state to determine
28 which existing departmental missions and roles can be
29 eliminated and which are legitimate, necessary, and
30 must be preserved, either intact or modified, in the
31 Hawaii State Airport Authority;
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33 (2) Determine and define which new missions and roles, if
34 any, need to be created for the Hawaii State Airport
35 Authority;
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37 (3) Determine which departmental agencies and programs
38 must be preserved intact or modified to carry out the
39 new missions and roles as determined in paragraph (2),
40 by designing a new organizational structure for the
41 Hawaii State Airport Authority;
- 42 (4) Determine what policies need to be newly established,
43 modified, or eliminated to guide the new Hawaii State
44 Airport Authority;



- 1 (5) Develop new duties, responsibilities, and powers of
2 the new Hawaii State Airport Authority;
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- 4 (6) Ensure that no federal mandates, requirements, laws,
5 or rules are violated and that no federal funding is
6 jeopardized by the consolidation;
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- 8 (7) Provide for the establishment of a Hawaii State
9 Airport Authority Fund;
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- 11 (8) Provide for the imposition of fees to be assessed for
12 arriving or departing passengers on vessels at the
13 State's airports, to be used to fund infrastructure
14 improvements;
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- 16 (9) Address civil-service issues and ensure that no
17 current personnel are terminated by appropriate
18 placements or transfers or other means;
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- 20 (10) Address and resolve all other relevant public policy
21 issues and objectives affecting the establishment of
22 an Hawaii State Airport Authority, including those
23 relating to enhancing security; protecting the
24 environment; improving government efficiency; ensuring
25 effective enforcement; and resolving all other
26 appropriate federal, state, and county issues; and
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- 28 (11) Draft necessary proposed legislation to implement the
29 operation of the Hawaii State Airport Authority;

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31 and

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33 BE IT FURTHER RESOLVED that the Task Force is requested to
34 perform its duties guided by the following principles:

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- 36 (1) Providing user-friendly services;
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- 38 (2) Using best practices in management and operations;
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- 40 (3) Using economies of scale;
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- 42 (4) Eliminating duplicative or outmoded functions and
43 activities;
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- 1 (5) Enhancing productivity;
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- 3 (6) Eliminating unnecessary regulation;
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- 5 (7) Redesigning processes to increase efficiency, cut
- 6 costs, and reduce public inconvenience; and
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- 8 (8) Realizing significant long-term savings;
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10 and

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12 BE IT FURTHER RESOLVED that the Task Force is requested to
13 submit to the Legislature and Governor:

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- 15 (1) An interim report on its progress no later than
- 16 October 31, 2012; and
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- 18 (2) A final report, including necessary proposed
- 19 legislation to transfer the functions, powers, duties,
- 20 lands, personal property, and personnel at least 20
- 21 days prior to the convening of the Regular Session of
- 22 2013;
- 23

24 and

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26 BE IT FURTHER RESOLVED that certified copies of this
27 Concurrent Resolution be transmitted to the Directors of
28 Transportation, Health, and Business, Economic Development, and
29 Tourism; Chairperson of the Board of Land and Natural Resources;
30 the Adjutant General; Chairperson of the Board of Trustees of
31 the Office of Hawaiian Affairs; United States Secretary of
32 Defense; United States Secretary of Homeland Security;
33 Administrator of the United States Environmental Protection
34 Agency; Administrator of the Federal Aviation Administration;
35 Executive Director of the Hawaii Government Employees
36 Association; State Director of the United Public Workers; and
37 President of the International Longshore and Warehouse Union
38 Local 142.

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OFFERED BY: *Linda Chiyama*
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