

**W. D. BALFOUR, JR.**  
**98-1529 AKAACA STREET**  
**AIEA, HI 96701**  
**808-225-6228**

April 13, 2015

Senator Laura H. Thielen  
Chair, Senate Committee on Water and Land  
State Capitol, Room 231  
415 S. Beretania Street  
Honolulu, HI 96813

Dear Senator Thielen,

Thank you for your letter request of April 9, 2015.

Enclosure (1) is in answer to your request.

I can be reached at 808-225-6228 should you have questions.

Sincerely,



W. D. BALFOUR, JR.

(1) Why do you wish to be a member of the Commission on Water Resource Management?

I feel I can make a positive contribution on present and future Commission decisions given my water management knowledge and experience and my six years as a former member of the Commission.

(2) What do you think is the role of a member of the Commission on Water Resource Management?

The role of a Commission member is to be a realistic and positive decision-maker in the management of the water resources of the State of Hawaii.

(3) Given your understanding of the role and responsibilities of a member of the Commission on Water Resource Management, why do you believe that you are qualified for the position? Please include a brief statement of your skills, expertise, or knowledge that would aid in your decision-making ability as a member of the Commission on Water Resource Management.

I am qualified because of my 47+ year work history encompassing management of water systems on Oahu, Maui and Kauai. My work as a start-up operation manager of 320-acre banana farm; caretaker and preservationist of 300+ parks and five botanical gardens on Oahu contribute greatly to my qualifications for the position.

My skills, expertise and knowledge in water management; cultivation practices (water, soil, plants); resource management; conservation practices (water, plant, soil) would aid me in my decision-making abilities.

(4) Four years from today - if your are confirmed and looking back on your term as a Board member - is there anything in particular you'd like to see done or accomplished during your time?

I would like to know I was a contributing member of the Commission on Water Resource Management team who worked cohesively with my peers and the people of Hawaii to enhance and protect our precious, restricted and limited water sources.

(5) Are there any situations where you can foresee recusing yourself from a decision by the Commission on Water Resource Management on the grounds that you have, or there is an appearance of, bias or favoritism?

Presently, I do not foresee any situations arising to recuse myself from Commission decision-making. I would definitely recuse myself from situations or if there is any appearance of, bias or favoritism.

Enclosure (1)

(6) Is there any other information regarding your experience and background that you believe should be considered by the committee?

I ask for the Committee to consider the following:

- I am presently working with the Honolulu Zoo in the areas of maintenance and infrastructure for 2015 accreditation.

- My eight years with the Honolulu City & County Parks and Recreation involved much interaction with individuals, groups, communities and neighborhood boards.

- My present and past civic and community involvement with the Blood Bank of Hawaii (Director & Century donor (235 pints); Rotary District 5000 - Hawaii clubs (Oahu, Kauai, Maui); Kauai United Way (2-time President); Wilcox Memorial Hospital and Wahiawa General Hospital (Board of Trustees).

**WILLIAM D. BALFOUR, JR.**  
**98-1529 Akaaka Street**  
**Aiea, Hawaii 96701**  
**808-225-6228**

February 25, 2015

To Whom It May Concern:

I am requesting to be considered for appointment to the State Water Commission for the following reasons:

- I have spent a goodly number of years managing water in my various capacities in the sugar industry.
- I have a very good understanding of its value and importance. I am keenly aware that at best it is a static supply with an ever-increasing demand.
- It's management requires logical and realistic thought processes of which I possess and am capable of demonstrating.

I previously served on the commission from August 2009 to June 2014 for which:

- I am well-qualified to work with my fellow commissioners.
- I possess a great deal of institutional knowledge.
- I am aware of the many important and pressing water issues which need to be addressed and resolved moving forward.

I humbly ask for your consideration for appointment. Thanking you in advance.

Sincerely,



W. D. BALFOUR, JR.

## RESUME

**WILLIAM D. BALFOUR, JR.**  
98-1529 Akaaka Street  
Aiea, HI 96701  
808-225-6228

**BIRTH:** January 28, 1932 Kealia, Kauai

**EDUCATION:** Punahou, Class of 1950  
University of Missouri, Class of 1957  
- BS - General Agriculture  
Post Graduate  
- Hawaii Sugar Planters Association, 1957-58  
- Stanford Mini-MBA, 1981

**MILITARY SERVICE:** United States Navy, 1953-55

**EMPLOYMENT:** 1959-95 American Factors (AMFAC)  
1995-96 Alexander and Baldwin (A&B)  
1996-97 Aloha Farms  
1997-2007 City & County of Honolulu  
2008-2010 Monsanto  
2011-2014 City & County of Honolulu

**AMFAC:** Started as Agricultural Research Director  
Retired as President and Manager

One year - President & Manager, Pioneer Mill Company  
Two years - President & Manager, Lihue Plantation Company  
17 years - President & Manager, Oahu Sugar Company  
16 years - Numerous managerial positions

**A&B:** One year - Consulting General Manager, McBryde Sugar Co.

**ALOHA FARMS:** Two years - President, 320-acre start-up banana farm

**MONSANTO:** Two years - Consultant

### **CITY & COUNTY OF HONOLULU:**

Eight years - Director, Department of Parks & Recreation  
Two years - Administrator, Civil Defense Agency  
Two years - Special Assistant, Department of Parks & Recreation  
One year - Superintendent, Department of Facilities Maintenance

## **WATER EXPERIENCE:**

- 1960-63           Irrigation Division Overseer, Lihue Plantation Company
- 1963-73           Irrigation Superintendent, Lihue Plantation Company
- Two years         President and Manager, East Kauai Irrigation System
- 17 years          President and Manager, Waiahole Irrigation System

1. I have walked the East Kauai Irrigation System from Hanalei intake to Waita Reservoir.
2. I coordinated major repairs to the East Kauai Irrigation System following the 1973-74 winter storm.
3. I have walked the Waiahole Ditch System and rafted through the Koolau Tunnel.
4. I have spent many a day and night playing water, water, where to put the water during heavy rains as division overseer and irrigation superintendent closing intakes, opening outlets and pulling throw away gates.
5. As President and Manager of Oahu Sugar Company, I worked with the U. S. Navy, Department of Land and Natural Resources, and Board of Water Supply in the proceedings that led to the designation of the Pearl Harbor aquifer.
6. I possess a genuine appreciation of water, its value and its fragile state in many areas of Hawaii. Water has many competing demands and requires thoughtful and rational management to which I believe I can contribute.